

U-990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2020

Open to Public Inspection

Step 1 of 10

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Form 990 header section A through J, including fields for calendar year, employer identification number, and website.

Part I Summary

Table with 3 columns: Description, Prior Year, Current Year. Rows include Revenue (8-12) and Expenses (13-19) sections.

Part II Signature Block

Signature block section with fields for Sign Here, Paid, Preparer Use Only, and signature lines.



] PcX^] P[ ' bRW^^[ ' Q^PaSb' Pbb^RXPcX^]

BE<AA@??@D

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		Yes	No
2a	2a F ?		
b		g	
Note:	p8tp		
3a		g	
b	Tq-Yz- 6 vwp > m7 { } z f b p l y p . { wyl 6 z y z y ^ n s p o , w Z	g	
4a			g
b			
5a			g
b			g
c			
6a			g
b			
7	Organizations that may receive deductible contributions under section 170(c).		
a	Sx' wt ~ / p ) x p . x ) ' f r t x t t p e p S   t } . x ' t % t , , ' - u 3 F D   p s t e p f . ( S p , p r - ) . f x t . x ) p ) s e p f . ( S u f v ~ s , p ) s , t f r t , e f t s t s . : . w t e p S - f N		g
b			
c			g
d	7d		
e			g
f			g
g			
h			
8	Sponsoring organizations maintaining donor advised funds.		
9	Sponsoring organizations maintaining donor advised funds.		
a			
b			
10	Section 501(c)(7) organizations.		
a	10a		
b	10b		
11	Section 501(c)(12) organizations.		
a	11a		
b	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts.		
b	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a			
Note:			
b	13b		
c	13c		
14a			g
b	Tq-Yz7 { } z f b p l y p . { wyl 6 z y z y ^ n s p o , w Z		
15			g
16			g





Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. 3/2/04

(A)	(B)	(C)						(D)	(E)	(F)	
		<small>           8-}-.rwrz  -f'.wp) -} t            q-%of} (t.,. €t, -} x q-.wp)            -ur tfp) s p s y tr .-f, f, . tt 8            X s k s t p f, . t t - f s y t r .- f            X, . x t . x ) p f, . t t            ^ u r t f            Z i s t j € - \$ t t            W w w . l - j € j . p l s            t l € f \$ t t            U - f t f         </small>									
(18) DONALD R. HUBLER REG. QUAL. DIRECTOR - CENTRAL	A = ??	g						? =	? =	? =	
(19) TIFFANY JACKSON REG. QUAL. DIRECTOR - PACIFIC	A = ??	g						? =	? =	? =	
(20) JACOB R. OLIVEIRA REG. QUAL. DIRECTOR - NE REG.	A = ??	g						? =	? =	? =	
(21) LYDIA TEDONE REG. QUAL. DIRECTOR - NE REG.	A = ??	g						? =	? =		
1b. Subtotal											
c. Total from continuation sheets to Part VII, Section A											
d. Total (add lines 1b and 1c)											

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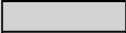
	Yes	No
3 former Tq-dp-7 nzx { wq ^ nspo, wUq } -, ns tyotf b, l w	3	
4 Tq-dp-7 nzx { wq ^ nspo, wUq } -, ns tyotf b, l w	4	
5 Tq-dp-7 nzx { wq ^ nspo, wUq } -, ns { p } - zy	5	

Section B. Independent Contractors

1

(A)	(B)	(C)
2		





			(A)	(B)	(C)	(D)
1 a	1a					
b	1b					
c	1c					
d	1d	55,000.				
e	1e					
f	1f	105,887.				
g ] -)rp,wr-) .fqt.x). }r(fstst } }t. @p<u	1g		160,887.			
Business Code						
DUES AND FEES			900099	8,376,600.	8,376,600.	
ANNUAL CONFERENCE			900099	3,743,671.	3,743,671.	
MEETINGS			900099	824,001.	824,001.	
SPONSORSHIPS			900099	470,550.		470,550
OTHER PROGRAM REVENUE			900099	104,123.	104,123.	
			511120	138,848.	91,004.	47,844.
				13,657,793.		
			9,523.			9,523.
			385,168.			385,168.
		19,327.				
		0.				
		19,327.				
			19,327.			19,327.
		50.				
		5,519.				
		-5,469.				
			-5,469.			-5,469.
Business Code						
GAIN ON PREVIOUS SALE			900099	811,991.		811,991.
SHARED ADMIN SERV			900099	71,822.		71,822.
			883,813.			
Total revenue.			15,111,042.	13,139,399.	47,844.	1,762,912.

^pnÉz y @ <344l yo @ <344z}rl ytl Éz y~x , -Énzx { v@ l wnz wx y~9L wz Ép} z}rl ytl Éz y~x , -Énzx { v@ nz wx y 3 4

	(A)	(B)	(C)	(D)
1				
2				
3				
4				
5	A; ? EC; EGA =	@; D? F; HEC =	DDE; F @G =	
6				
7	D; ? BD; HG @ =	B; CDH; F ? C =	@; DFE; AFF =	
8	AG?; BBE =	@HC; H@A =	GD; CAC =	
9	CDA; F ?? =	BB?; EGD =	@AA; ? @D =	
10	CCB; DCA =	AH?; FE @ =	@DA; FG @ =	
11				
a				
b	HG; G? E =	BD; GFA =	EA; HBC =	
c	BD; FD? =		BD; FD? =	
d				
e				
f				
g	A; @@G; HBE =	@; BHC; DDA =	FAC; BGC =	
12	@FG; ADD =	@FG; ADD =		
13	A@D; BGD =	H?; A? A =	@AD; @GB =	
14				
15				
16	H??; ?D? =		H??; ?D? =	
17	A@G; @FC =	@?D; B?C =	@@A; GF? =	
18				
19	AC@; DEH =	AAA; EAE =	@G; HCB =	
20				
21				
22	CBH; HFB =		CBH; HFB =	
23	@?E; GBC =	AE; CF? =	G?; BEC =	
24				
a	AV H? =	@F @; FGG =	A@; HEE =	@CH; GAA =
b		@CG; FE? =	@AF; FEE =	A?; HHC =
c		@BE; CCE =	@BC; FF @ =	@; EFD =
d		@??; HCD =	@??; HCD =	
e		AGD; DGF =	A; GBE; DB @ =	<A; DD?; HCC =
25	Total functional expenses.	@B; EFC; CHH =	@@; ?DH; AGE =	A; E@D; A@B =
26	Joint costs.			? =

@?; @D@; E@? = D; DAF; F?? =

AH?; GE@= B; GDG; ACB=

EHB; HHH= EAD; AAF =

D; BCE; EBD= A; ?H@; DBC= @; FGE; FAF =  
B; DDH; H?G=

DAC; HFE = DFB; @B? =  
@B; FDA; HG? = @A; BF@; ?AF =  
FBF; @GF = BBE; AG@=

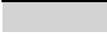
G; BGG; EG@= D; EEC; CCC=

@H; FAE; CFA = A@; B?G; ?DB=  
AG; GDA; BC? = AF; B?G; FFG=

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<@D; ?HH; BE? = <@D; ?CB; CBG=  
@?D; EGF =

<@D; ?HH; BE? = <@C; HBF; FD@=  
@B; FDA; HG? = @A; BF@; ?AF =



g

@D; @@@; ?CA=  
@B; EFC; CHH=  
@; CBE; DCB=  
<@D; ?HH; BE? =



<@; AFC; HBC=

<@C; HBF; FD@=

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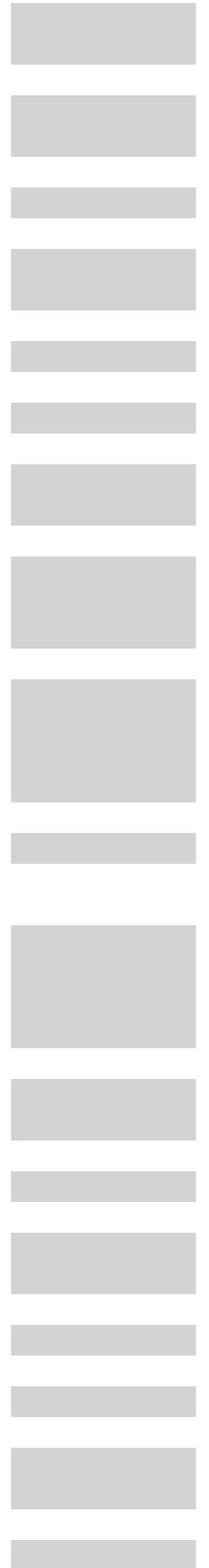
@B




















**Part VI** Supplemental Information. \_f-tst'wt't%(p)p.x-), 'ft, tyst'qS\_pj:XX'xt '@J\_pj:XX'xt '@p'-f@FqJ\_pj:XX'xt '@J\_pj:xe;btr.x-}' P; {t, '@' A; Bq; Br; Cq; Cr; Dp; E; Hp; Hq; Hr; @@p; @aq; p} s '@@J\_pj:xe;btr.x-}' Q; {t, '@p} s 'AJ\_pj:xe;btr.x-}' R; {t '@\_pj:xe;btr.x-}' S; {t, 'A'p} s 'BJ\_pj:xe;btr.x-}' T; {t, '@' A; Bp; p} s 'BqJ\_pj:xe;btr.x-}' Q; {t '@J\_pj:xe;btr.x-}' S; {t, 'D; E; p} s 'GJp} s '\_pj:xe;btr.x-}' T; {t, 'A; D; p} s 'E=P{ ~r-| €(t.t'wx '€pf:u-fp) S'pssxx-} p{y u-f} p.x-} =

Blank lined area for supplemental information.

(Form 990, 990-EZ, or 990-PF) Step 1 of 1

Attach to Form 990, Form 990-EZ, or Form 990-PF. Go to www.irs.gov/Form990 for the latest information.

Organization type

Employer identification number

Organization type

Employer identification number

Organization type

Filers of:

Section:

U-fj HH?~fHH?Ti

g D?@Tg' B 87}.tf) t| qt8-fvp} xp.x}

CHCF 788) ~) t%| €.rvp/xxpq(t'.f, ...not'.f p.ts'p, p'€fp.t'u-t} sp.x}

DAF' €-(xxp{-fvp} xp.x}

U-fj HH?≤U

D?@T88t%| €.€fp.t'u-t} sp.x}

CHCF 788) ~) t%| €.rvp/xxpq(t'.f, ...f p.ts'p, p'€fp.t'u-t} sp.x}

D?@T88.p%pq(t'€fp.t'u-t} sp.x}

General Rule or Special Rule.

Note:

General Rule

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Special Rules

(1) (2)

p.nw~fjpw

General Rule

p.nw~fjpw

yzyp.nw~fjpw

Caution: must

] p| t -u-fvp} xp.x}

Employer identification number

] PcX^ ] P[ ' bRW^ [ ' Q^PaSb' Pbb^RXPcX^ ]

BE <AA@??@D

Part I Contributors ztt x , .fr.x} , 8d, t st€(xp.t.r-€x, -u\_pf.Xxpsxx)p(, €prt x } ttsts=

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
@	_____	3 _____ DD; ??? =	Person g Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8
A	_____	3 _____ @??; ??? =	Person g Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8
B	_____	3 _____ D; EGF =	Person g Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8
	_____	3 _____	Person Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8
	_____	3 _____	Person Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8
	_____	3 _____	Person Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8
	_____	3 _____	Person Payroll Noncash R-  €(t.t._pf.Xu-f )-}rp,wr-}.fq{t.x},-8

] p| t'-u-fvp} xp.x}

Employer identification number

] PcX^] P[ ' bRW^^[ ' Q^PaSb' Pbb^RXPcX^]

BE <AA@??@D

Part II Noncash Property 7tt} ,.fr.x} , &d , t'st€(xp.t'r-€t , '-u\_pf.Xxupssxx} p{ , €prt x } ttsts=

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) Dtt} , .fr.x} , €	(d) Date received
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____
_____	_____ _____ _____	3 _____	_____

Employer identification number

] PcX^] P[ ' bRW^^[ ' Q^PaSb' Pbb^RXPcX^]

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Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations that have received a tax-exempt status under section 501(c)(3) and are not required to file Form 990, the total amount of contributions for the year must not exceed \$250 for each organization.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

] PcX^] P[ ' bRW^[ ' Q^PaSb' Pbb^RXPcX^]

BE <AA@?? @D

] PcX^] P[ ' bRW^^[ ' Q^PaSb' Pbb^RXPcX^]

BE<AA@??@D

AF

' @D?C@?AA' F@A@FF' F@DCG' ..... A?A?=?C?B?' ] PcX^] P[ ' bRW^^[ ' Q^PaSb' Pb' F@DCGnn@'

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

Table with 4 columns: Question, Yes, No, Amount. Contains 14 numbered questions regarding organizational exemptions and activities.

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

Table with 4 columns: Question, Yes, No. Contains 3 numbered questions regarding organizational exemptions.

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

Table with 4 columns: Question, Yes, No. Contains 5 numbered questions regarding organizational exemptions and political activities.

Part IV Supplemental Information

Informational text providing details for supplemental information, including contact information and organizational identifiers.

] bQP [ ^QQXTb U^a TSdRPeX^ ] P [ ' ^ [ XRh XbbdTb PUUTRcX ] V bRW^ [ ' Q^PaS

\T\QTab P ] S [ ^RP [ ' V^eTa ] P ] RT =

(Form 990)

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Step 1. Attach to Form 990.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

^ Q1 ==@000??CF

Open to Public Inspection

Name of the organization

] PcX^ ] P[ ' bRW^ ^ [ ' Q^PaSb' Pb^ RXPcX^ ]

Employer identification number BE < AA @ ? ? @ D

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. R- | €(t.t.xi.wt

Table with 3 columns: Description, (a) S-1 fpts tx ts ut s, (b) Ut s, p s - wt f prr - t) ..

Part II Conservation Easements. R- | €(t.t.xi.wt - fvp) xp.x) p, ' t fts 'ht, 1 -) U- f ' HH? ; \_ pf. X: } t F=

Table with 3 columns: Description, (a) S-1 fpts tx ts ut s, (b) Ut s, p s - wt f prr - t) ..

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Table with 3 columns: Description, (a) S-1 fpts tx ts ut s, (b) Ut s, p s - wt f prr - t) ..

[ WP For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

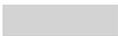
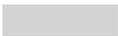
?BA?D@ @A-2@A?

AH

@D?C@?AA' F@A@FF' F@DCG' A?A?=?C?B?' ] PcX^ ] P[ ' bRW^ ^ [ ' Q^PaSb' Pb' F@DCGnn@

] PcX^] P[ ' bRW^[ ' Q^PaSb' Pbb^RX PcX^]

BE<AA@??@D



@; G?H; EFH=      HHB; C?C=      G@E; AFD=  
B; DBE; HDE=      A; DEE; D?C=      HF?; CDA=

@; FGE; FAF=

B?



R-| €ft.i.xu.wt~fv)xp.x} p), ^ tfts'1ht,1~) U-fj 'HH?: \_pf.Xe: Øt @Ap=

1	c~.p{f{tt}tt;vpØ,,;p} s'~.wtf,t€€-f:€tfptsxts'w)p)rxp{,.p.t  t}..	1	@E; DE@; EC@=
2	P  -t ...Ør{tsts~) }Øt@qt..}~:-) U-fj 'HH?: _pf.eXXX Øt @A	2a 2b 2c 2d	AH?; DHH=
a	] t..t) f'p{x'ts'vpØ, '7~.,t,8-) Øt,.,.t}..		
b	S-)p.t.s,t'fx't, p} s't,t'~uiprxxt, ..		
c	atr~it'fx,'~u€'fx-f'Stpfv'f) ..		
d	^ .wtf'St,r'fq't } _pf.gXXXB		
e	Pss'Øt, '2a .wf~fvw2d	2e	@; CD?; DHH=
3	btq.fpr.:Øt'2e'uf-  }Øt'1	3	@D; @@@; ?CA=
4	P  -t ...Ør{tsts~) U-fj 'HH?: _pf.eXXX Øt @A;qt..}~:-) }Øt @	4a 4b	
a	Øt,.,.t}..t%€t},t,}~.Ør{tsts~) U-fj 'HH?: _pf.eXXX Øt'Fq		
b	^ .wtf'St,r'fq't } _pf.gXXXB		
c	Pss'Øt, '4a p}s'4b	4c	? =
5	c~.p{f{tt}tt=PsS'Øt, '3p}s'4c.3st-x.~€p .l'wQ}x DD:7[ ]€T'wyp <=91	5	@D; @@@; ?CA=

R-| €ft.i.xu.wt~fv)xp.x} p), ^ tfts'1ht,1~) U-fj 'HH?: \_pf.Xe: Øt @Ap=

1	c~.p{t%€t},t, p}s'~.t, '€tfptsxts'w)p)rxp{,.p.t  t}..	1	@B; HED; ?HG=
2	P  -t ...Ør{tsts~) }Øt@qt..}~:-) U-fj 'HH?: _pf.Xg: Øt AD	2a 2b 2c 2d	AH?; DHH=
a	S-)p.t.s,t'fx't, p} s't,t'~uiprxxt, ..		
b	_fx-f'Stpfpsy,.,.t}..		
c	^ .wtf'~.t, ..		
d	^ .wtf'St,r'fq't } _pf.gXXXB		
e	Pss'Øt, '2a .wf~fvw2d	2e	AH?; DHH=
3	btq.fpr.:Øt'2e'uf-  }Øt'1	3	@B; EFC; CHH=
4	P  -t ...Ør{tsts~) U-fj 'HH?: _pf.Xg: Øt AD;qt..}~:-) }Øt @	4a 4b	
a	Øt,.,.t}..t%€t},t,}~.Ør{tsts~) U-fj 'HH?: _pf.eXXX Øt'Fq		
b	^ .wtf'St,r'fq't } _pf.gXXXB		
c	Pss'Øt, '4a p}s'4b	4c	? =
5	c~.p{t%€t} t =PsS'Øt, '3p}s'4c.3st-x.~€p .l'wQ}x DD:7[ ]€T'wyp <=91	5	@B; EFC; CHH=

u u ' p}|.,.'a " ~.p{t%€t},t,=PsS'Øt, '

\_Pac' g; ' [ X] T' Al

\P] PVT\T] c' TeP[ dPcTS' cWF' Pbb^RXPcX^] 6b' cPg' \_^bXcX^] b' P] S' R^] R[ dSTS' cWPc

cWF' Pbb^RXPcX^] ' WPS' cPZT] ' ] ^' d] RTacPX] ' cPg' \_^bXcX^] b' cWPC' aT` dXaT

PSYdbc\T] c' c^' cWF' R^] b^[ XSPcTS' UX] P] RXP[ ' bcPcT\T] cb' c^' R^\\_[ h' fXcW cWF

\_a^eXbX^] b' ^U' cWXb' VdXSP] RT=' ' cWF' Pbb^RXPcX^] ' UX[ Tb' cPg' aTcda] b' X] ' cWF

d=b=' UTSTaP[ ' YdaXbSXRCX^] = ' fXcW UTf' TgRT\_cX^] b; ' cWF' Pbb^RXPcX^] ' Xb' ] ^

[ ^] VTa' bdQYTRc' c^' X] R^ \T' cPg' TgP\X] PcX^] b' Qh' cWF' d=b=' UTSTaP[ ; ' bcPcT; ' ^a

[ ^RP[ ' cPg' PdcW^aXcXTb' U^a' hTPab' QTU^aT' A?@F =

\_Pac' gX; ' [ X] T' AS' <' ^cWfa' PSYdbc\T] cbl

\_\_\_ ' [ ^P] ' U^aVXeT] Tbb' aTR^V] Xi TS' X] ' A?A?' UX] P] RXP[

bcPcT\T] cb ' @; @E?; ??? =

Part XIII Supplemental Information 3zy@y po4

Lined area for supplemental information with horizontal ruling lines.



Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. d, t's t€(r p, t' r-€t, xipssxx) p f, €prt' x' t tsts =

U-ftprw} s} s} s} p[ w, t' r-| €t), p.x) | t, ..qt' f€-f, ts-) brwstft Y; f€-f, r-| €t), p.x) u-| .wt' -fvp} x.p.x) -| f- 78p) s u-| f(p, ts' -fvp) x.p.x); ;st, r f qts } .wt } ., f r .x) .; -| f- 78 S-) -| (x, .p) S} s} s} p[ .wp. p f) 6: x. ts-) U-f] 'HP?; \_p f. eX-

Note: cwt, t | -ur-(t | ), 78888 u-ftprw} .ts } s} s} p[ | t, .it, tp(wt' .p(p) -t) :-uU-f] 'HP?; \_p f. eX' btr.x) P; } t @; p€€(r p q t r -f | ) 78p) s 78p | -t) ., u-f. wp. } s} s} p[ =

(A) ] p   t' p) s' c' x' f		(B) Q' f' p' z' s' - } -u' f' A' p) s' > f' @' H' H' A' } R' r-  €t), p.x)			(C) at. y' t   t) .p) s - .wt' f' s' t' u' f' f' t' s r-  €t), p.x)	(D) ] -) .p' %' q' t q' t) t' u' .,	(E) c- .p' (-ur-(t   ), 78888	(F) R-  €t), p.x) } r-(t   ) 78 f€-f, ts' p, s' t' u' f' f' t' s -  €f- f U-f] 'HP?
		(i) Qp, t r-  €t), p.x)	(ii) Q-} t, '5 } r' t) .x' t r-  €t), p.x)	(iii) ^ .wt' f f€-f, p' q' t r-  €t), p.x)				
(1) FRANCISCO NEGRON CHIEF LEGAL OFFICER	(i)	AAH; FAG=	B; D@=	? =	@?; EH? =	AB; AA@=	AEF; @D? =	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(2) HEATHER DEAN (UP TO 07/31/2020) DEPUTY EXECUTIVE DIRECTOR	(i)	ACA; DGA=	? =	? =	@D; FEH=	A; ??A=	AE?; BDB=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(3) ANNA MARIA CHAVEZ (EFF. 05/18/2020) CEO & EXECUTIVE DIRECTOR	(i)	ADF; @C? =	? =	? =	? =	@; F@E =	ADG; GDE =	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(4) VERJEANA MCCOTTER-JACOBS CHIEF MEMBER SERVICES OFFICER	(i)	ACA; BDB=	C; ?D? =	? =	E; GAB=	@; GFD=	ADD; @?@=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(5) THOMAS GENIZEL (TILL 06/05/2020) CEO & EXECUTIVE DIRECTOR	(i)	A@E; AC@=	@?; ??? =	? =	F; CDE =	H; ?AB=	ACA; FA? =	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(6) RORY DAVENPORT CHIEF COMMUNICATIONS OFFICER	(i)	A@@; F?C=	? =	? =	@D; A?H=	@; EAE =	AAG; DBH=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(7) STUART SLAVEN CHIEF ADVOCACY OFFICER	(i)	A?E; C?C=	B; ??? =	? =	C; EAC=	H; HFD=	AAC; ??B=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(8) RENEE JOE MANAGING DIRECTOR, MARKET	(i)	A?A; ?CG=	A; G?H=	? =	F; DAF =	B; BE@=	A@D; FCD=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(9) JOHN REEB MANAGING DIRECTOR OF OPERA	(i)	@F?; ?HA=	A; CEF =	? =	E; GCH=	H; FC@=	@GH; @CH=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(10) KANI SHA WILLIAMS MANAGING DIRECTOR, MEMBER	(i)	@E?; GFF =	A; C@H=	? =	E; CEG=	@?; ?H? =	@FH; GDC=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(11) SONJA TRAINOR MANAGING DIRECTOR, LEGAL A	(i)	@EC; D@H=	B; @EA=	? =	? =	B; @FG=	@F?; GDH=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(12) JANE NELLOW MANAGING DIRECTOR, FEDERAL ADVOCACY	(i)	@DD; CCD=	A; AD? =	? =	? =	B; @CH=	@E?; GCC=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(13) ANTHONY P. DOYE (EFF. 7/23/2020) CHIEF OPERATING OFFICER	(i)	@BA; H@A=	? =	? =	? =	H; EH? =	@CA; E?A=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
(14) EILEEN G. FRAZIER (EFF. 12/7/2020) CHIEF ADMINISTRATIVE OFFICER	(i)	@B; HBG=	? =	? =	? =	A?@=	@C; @BH=	? =
	(ii)	? =	? =	? =	? =	? =	? =	? =
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

\_f-†st. wt } u-f p.x}; t%6(p)p.x}; ~fst,r f€x}, ,ft, †yts'u-f\_pf.X } t, @p; @q; B; Cp; Cq; Cr; Dp; Dq; Ep; Eq; F; p) s' G; p) s' u-f\_pf.X } P{ , -r-| €(t.t' wx, '€pf.u-fp) Špssxx-) p{ } u-f p.x} =

\_Pac' X; ' [ X] T' @PI'

b\_ ^dbT' caPeT[ ' U^a' RTacPX] ' TeT] cb' Xb' \_a^eXSTS' U^a' cW' \_aTbXST] c

\_Pac' X; ' [ X] T' FI'

\_a^eXbX^] ' Xb' \PST' X] ' cW' ^aVP] Xi PcX^] 6b' T\\_ [ ^h\T] c' R^] caPRc' f XcW Xcb' RT^

cWp' cW' V^eTa] X] V' Q^PaS' \Ph' Pf PaS' P] ' P] ] dP[ ' Q^] db' QPbTS' ^] ' \_TaU^a\ P] RT

bdRRTbb= ' ' \_TaU^a\ P] RT' P] S>^a' aTcT] cX^] ' Q^] dbTb' U^a' ^cW' ab' \Ph' QT' \PST' QPbTS

^] ' TbcPQ[ XbWTS' R^ \\_T] bPcX^] ' RaXcTaXP= ' SdaX] V' A?A?; ' RT^' c^ \ VT] i T[ ' f Pb

Pf PaSTS' P' Q^] db' ^U' 3@?; ??? = ' ^cW' a' ZTh' T\\_ [ ^hTTb' P] S' WXVW[ h' R^ \\_T] bPcTS

T\\_ [ ^hTTb' fTaT' Pf PaSTS' \_TaU^a\ P] RT' Q^] dbTb' Pb' STcPX[ TS' X] ' R^ [ d\ ] ' 7Q87XX8' ^U

\_Pac' XX' ^U' bRW'Sd[ T' Y=

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information.

Step 1 of 2  
Part I

Open to Public Inspection

Open to Public Inspection

Employer identification number  
BE-AA-00000000

Part I

1. Name of the organization

2. Tax-exempt status

3. Federal identification number

4. State identification number

5. State of incorporation

6. State of principal office

7. Principal office address

8. Principal office telephone number

9. Principal office fax number

10. Principal office website

11. Principal office email address

12. Principal office website

13. Principal office website

14. Principal office website

15. Principal office website

16. Principal office website

17. Principal office website

18. Principal office website

] p| t^-u.wt^-fvp}xp.x}

] PcX^] P[ ^ bRW^ ^ [ ^ Q^PaSb^ Pbb^RXPcX^]

Employer identification number  
BE<AA@??@D

U^a\` HH?; ^ \_Pac` eX; ^ bTRcX^] `R; ^ [ X] T` @HI`

cWf` ^aVP] Xi PcX^] ^ \PZTb` Xcb` V^eTa] X] V` S^Rd\T] cb; ^ R^] U[ XRc` ^U` X] cTaTbc

^ [ XRh; ^ P] S` UX] P] RXP[ ^ bcPcT\T] cb` PePX[ PQ[ T` c^` cWf` \_dQ[ XR` d` ^] ` aT` dTbc=

U^a\` HH?; ^ \_Pac` Xg; ^ [ X] T` @@V; ^ ^cWfa` UTTbI

PSeTacXbX] V` R^ \XbbX^] bI`

\_a^VaP\` bTaeXRT` Tg\_T] bTb` ..... @; A?? =

\P] PVT\T] c` P] S` VT] TaP[ ^ Tg\_T] bTb` ..... ? =

Ud] SaPXbX] V` Tg\_T] bTb` ..... ? =

c^cP[ ^ Tg\_T] bTb` ..... @; A?? =

cT\` ^aPah` Wf[ \_I`

\_a^VaP\` bTaeXRT` Tg\_T] bTb` ..... CE; FGF =

\P] PVT\T] c` P] S` VT] TaP[ ^ Tg\_T] bTb` ..... @E; FEF =

Ud] SaPXbX] V` Tg\_T] bTb` ..... ? =

c^cP[ ^ Tg\_T] bTb` ..... EB; DDC =

^dcbXST` bTaeXRTbI`

\_a^VaP\` bTaeXRT` Tg\_T] bTb` ..... @; BCE; DED =

\P] PVT\T] c` P] S` VT] TaP[ ^ Tg\_T] bTb` ..... F?F; E@F =

Ud] SaPXbX] V` Tg\_T] bTb` ..... ? =

c^cP[ ^ Tg\_T] bTb` ..... A; ?DC; @GA =

c^cP[ ^ ^cWfa` UTTb` ^] ` U^a\` HH?; ^ \_Pac` Xg; ^ [ X] T` @@V; ^ R^ [ ^ P` ..... A; @@G; HBE =

U^a\` HH?; ^ \_Pac` gX; ^ [ X] T` H; ^ RWP] VTb` X] ` ] Tc` PbbTcbI`

STUX] TS` QT] TUXc` \_T] bX^] ` \_ [ P] ` RWP] VTb` ..... <@; ?DF; @GH =

^cWfa` R^ \` \_^] T] cb` ^U` ] Tc` \_TaX^SXR` \_T] bX^] ` R^bc` ..... <@; BFF; FCD =

] p| t~-u.wt~-fvp}xp.x}

] PcX^] P[ ' bRW^^[ ' Q^PaSb' Pbb^RXPcX^]

Employer identification number  
BE<AA@??@D

\_\_\_' [ ^P] ' U^aVXeT] Tbb' aTR^V] Xi TS' X] ' UX] P] RXP[ ' bcPcT\T] cb' ..... @; @E?; ??? =

c^cP[ ' c^' U^a\ ' HH?; ' \_Pac' gX; ' [ X] T' H' ..... <@; AFC; HBC=

Lined area for handwritten entries, consisting of 20 horizontal lines.

SCHEDULE R  
(Form 990)

Step 1. Enter the name of the organization and its address.  
X. If applicable, enter the name of the organization and its address.

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

01-01-2008

Open to Public Inspection

Part I

Employer identification number  
BE < AA @ ? ? @ D


NATIONAL SCHOOL BOARDS ACTION CENTER - 45-4913266, 1680 DUKE STREET, 2ND FLOOR, ALEXANDRIA, VA 22314	TO CARRY OUT THE SOCIAL WELFARE OBJECTIVES OF THE NSBA	M R G I N A	501(C)(4)		NATIONAL SCHOOL BOARDS ASSOCIATION		g

Part III Identification of Related Organizations Taxable as a Partnership. R-| €(t.t.xi.wt~fv)xp.x} p}, ^ tfts'1ht,1'-} U-f| HH?;\_pf.Xe; } t'BC; qtrpt,t'x.wps~}t'-f| ~f'ft(p.ts ~fv)xp.x}, .fip.ts p, p'epf}.tf,w€stfj v'.wt'.p%Stpf=

Table with 11 columns (a-k) and multiple rows. Column (a) contains text: ] p| t; pssft.,; p} s TX ~uft(p.ts ~fv)xp.x}. Column (b) contains: \_f| pS pr.xXS. Column (c) contains: [tvp( s-| xxt 7.p.t-f u-ftw) r-t).fS8. Column (d) contains: Sytr.r-} .f-(} v t}.xS. Column (e) contains: \_fts-| }p}. }r-| t 7ft(p.ts; t} ft(p.ts; t%{fts u-| .p%} stf ,tr.x}, DeA-D@CB. Column (f) contains: bwpft'-u..p{ }r-| t. Column (g) contains: bwpft'-u t}s<uStpf p.,t.,. Column (h) contains: Sx€f-€-fx)pt. p(-rpx).N Yes No. Column (i) contains: R-st'e-dOX pl -t}. } q-%o A? -ubrvtst(t Z@U-f| @?ED8. Column (j) contains: Vt) tjp(-f | p)pv} v €of).tAN Yes No. Column (k) contains: tft}.pvt ~} tf,w€.

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. R-| €(t.t.xi.wt~fv)xp.x} p}, ^ tfts'1ht,1'-} U-f| HH?;\_pf.Xe; } t'BC; qtrpt,t'x.wps~}t'-f| ~f'ft(p.ts ~fv)xp.x}, .fip.ts p, pr-f€-fp.x} ~f.fj.,.stfj v'.wt'.p%Stpf=

Table with 11 columns (a-k) and multiple rows. Column (a) contains text: ] p| t; pssft.,; p} s TX ~uft(p.ts ~fv)xp.x}. Column (b) contains: \_f| pS pr.xXS. Column (c) contains: [tvp(s-| xxt 7.p.t-f u-ftw) r-t).fS8. Column (d) contains: Sytr.r-} .f-(} v t}.xS. Column (e) contains: cS€t'-ut}.xS Rr-f€; b r-f€; ~f.fj.,.8. Column (f) contains: bwpft'-u..p{ }r-| t. Column (g) contains: bwpft'-u t}s<uStpf p.,t.,. Column (h) contains: \_tft}.pvt ~} tf,w€. Column (i) contains: btr.x} DeA78888 r-} f-(ts t}.xSN Yes No.



Part VI Unrelated Organizations Taxable as a Partnership. R-| €(t.t xi.wt ~fvp) xp.x) p) , ^ tfts`1ht,1~) U-f `HH?; \_pf. X€; {x} t BF=

\_f-1st' wt u-((- `x v} u-f p.x) 'u-ftprwt). xS' p%&s p, p'€pf). tf, w€' w-fvw' w.w. wt ~fvp) xp.x) r-) str.ts' | ~ft' wp' utt €tft) .:-ux, 'pr.xxt, 7 tp, tfs'qS' ...p(p, ,t, , -fvf, , 'ftt) tt8 .wp... p, } -.:p'ft(p.ts ~fvp) xp.x) =bt t } , .f r.x) , 'ftvp/s } v t%(f,x) u-fr t f.p} } tt, .| t) ..€pf). tf, w€, =

(a) ] p  t; pss ft, .: p) s TX -ut) .xS	(b) _f/ p/ S pr. x xS	(c) [ tvp{s-  xxt 7.p.t ~f u-ft w} r-t) .fS8	(d) _f s-  } p. } r-  t 7/ ft(p.ts; i) ft(p.ts; t%(t's ts y-  .p%) stf ,tr.x), D@-D@8	(e) Pf p( €p) tf .tr= D@788 -x N		(f) bwpft ~u ...p( } r-  t	(g) bwpft ~u t) s < u St pf p, .t, .	(h) Sx €-€-€-€ x) pt. p(-rp x). N		(i) R-st'e-dOX -t) .} q-%A? -ubr vst t Z < @ U-f ?E8	(j) vt) t p(-f   p) pv } v €of) t N		(k) _tft) .pvt ~' ) tf, w€
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Lined area for supplemental information with horizontal ruling lines.

CC